
NARROMINE SHIRE COUNCIL
ORDINARY MEETING BUSINESS PAPER – 9 OCTOBER 2024
REPORTS TO COUNCIL – FINANCE & CORPORATE STRATEGY

1. INVESTMENT REPORT AS AT 30 SEPTEMBER 2024

Author	Director Finance & Corporate Strategy
Responsible Officer	Director Finance & Corporate Strategy
Link to Strategic Plans	CSP – 4.3 A financially sound Council that is responsible and sustainable DP - 4.3.1.5 Provide monthly cash balances and detailed quarterly financial reports to Council.

Executive Summary

Council's investments are made in accordance with legislative requirements and are certified as such by the Responsible Accounting Officer. This report details Council's investments as at 30 September 2024.

Report

Under the Local Government Act 1993 and Local Government (General) Regulation 2021, the Responsible Accounting Officer is required to report on Council's Investment portfolio on a monthly basis. The report must be made up to the last day of the month immediately preceding the meeting.

The management of Council's Investments is delegated by the General Manager to the Director of Finance and Corporate Strategy.

Council's investments are made in accordance with the Local Government Act 1993, Local Government (General) Regulation 2021, Ministerial Investment Order issued February 2011, the Office of Local Government's Guidelines and Council's Investment Policy.

Council's investment portfolio is managed through term deposits and the current interest rates range from 4.75% to 5.35%. During September, Council's total cash and investments decreased by \$0.56M from \$26,736M to \$26,176M. This is due to the transfer of funds from the investments to the cheque account for cash flow purposes. Council's investment portfolio as at 30 September 2024 is attached as **Attachment No. 1**.

Financial Implications

The 2024/25 Budget estimates the total annual Investment Revenue as \$880,000 which represents an estimated return of 4.29% and is split proportionally across General, Water and Sewer Funds and changes on a monthly basis in accordance with cash flow requirements.

Legal and Regulatory Compliance

- Local Government Act, 1993 – Section 625
- Local Government (General) Regulation, 2021 – Clause 212
- Council Investment Policy 2023
- Ministerial Investment Order – 12 January 2011

**NARROMINE SHIRE COUNCIL
ORDINARY MEETING BUSINESS PAPER – 9 OCTOBER 2024
REPORTS TO COUNCIL – FINANCE & CORPORATE STRATEGY**

1. INVESTMENT REPORT AS AT 30 SEPTEMBER 2024 (Cont'd)

Risk Management Issues

Council's risk management strategy is to diversify the allocation of funds across different financial institutions and government authorities based on credit ratings as per the Investment Policy. The investment portfolio is regularly reviewed in order to maximise investment performance and minimise risk.

Certification – Responsible Accounting Officer

I hereby certify that the investments listed in the report have been made in accordance with Section 625 of the Local Government Act 1993, clause 212 of the Local Government (General) Regulation 2021 and Council's Investment Policy.

Attachments

- 1 Investment Portfolio as at 30 September 2024

RECOMMENDATION

1. That the report regarding Council's Investment Portfolio be received and noted;
2. That the certification of the Responsible Accounting Officer be noted and the report adopted.

2 FINANCIAL REPORT – 30 SEPTEMBER 2024

Author	Director Finance and Corporate Strategy
Responsible Officer	Director Finance and Corporate Strategy
Link to Strategic Plans	CSP – 4.3.1 – Operate and manage Council in a financially sustainable manner that meets all statutory and regulatory compliance and Council policies. Delivery Program – 4.3.1.5 - Provide monthly cash balances and detailed quarterly financial reports to Council.

Executive Summary

This report provides information to Council regarding its financial performance and position for the period ended 30 September 2024 and progress of the 2024/25 capital works program.

Report

The financial report as 30 September 2024 has been prepared and is presented to Council as **Attachment No. 2**.

2. FINANCIAL REPORT – 30 SEPTEMBER 2024 (Cont'd)

This report provides information to Council regarding its actual income and expenditure for the period ended 30 September 2024 and compare it to the budgeted income and expenditure for the year. Council adopted its budget for the 2024-25 financial year as part of the Operational Plan at the June 2024 Ordinary Council Meeting.

Financial Implications

There are no variations proposed to Council in this report.

Legal and Regulatory Compliance

The Local Government (General) Regulation 2021 (the Regulations) clause 202, states that Council's Responsible Accounting Officer must:

- a) establish and maintain a system of budgetary control that will enable the council's actual income and expenditure to be monitored each month and to be compared with the estimate of Council's income and expenditure; and
- b) if any instance arises where the actual income or expenditure of the council is materially different from its estimated income or expenditure, report the instance to the next meeting of Council."

Attachments

- 2 Financial report as at 30 September 2024

RECOMMENDATION

That the financial report as at 30 September 2024 be received and noted.

Barry Bonthuys
Director Finance & Corporate Strategy
Responsible Accounting Officer

Attachment 1 - Investments as at 30 September 2024

Financial Institution	Bank Rating	Investment Type/Maturity Date	Investment Rating	Current Rate	Term	Amount (\$)	Comment
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Cash & At Call							
Commonwealth Bank	AA-	Business Online Saver - at call - Interest - Special rate 4.15%	A-1+	4.15%	N/A	6,175,984.82	S&P Short Term
TOTAL						6,175,984.82	
Percentage of Total Portfolio						23.59%	
Average Investment Yield						4.15%	

Term Deposits							
Commonwealth Bank	AA-	Term Deposit - 02/10/2024	A-1+	4.98%	242 Days	2,000,000.00	S&P Short Term
NAB	AA-	Term Deposit - 04/11/2024	A-1+	5.10%	244 Days	3,000,000.00	S&P Short Term
NAB	AA-	Term Deposit - 04/12/2024	A-1+	5.05%	244 Days	2,000,000.00	S&P Short Term
Commonwealth Bank	AA-	Term Deposit - 06/01/2025	A-1+	5.05%	241 Days	3,000,000.00	S&P Short Term
NAB	AA-	Term Deposit - 31/01/2025	A-1+	5.15%	245 Days	2,000,000.00	S&P Short Term
NAB	AA-	Term Deposit - 25/02/2025	A-1+	5.35%	239 Days	3,000,000.00	S&P Short Term
NAB	AA-	Term Deposit - 27/03/2025	A-1+	5.20%	238 Days	2,000,000.00	S&P Short Term
Commonwealth Bank	AA-	Term Deposit - 06/05/2025	A-1+	4.75%	242 Days	3,000,000.00	S&P Short Term
TOTAL						20,000,000.00	
Percentage of Total Portfolio						76.41%	
Average Investment Yield						5.08%	

Total Investment Portfolio **26,175,984.82**

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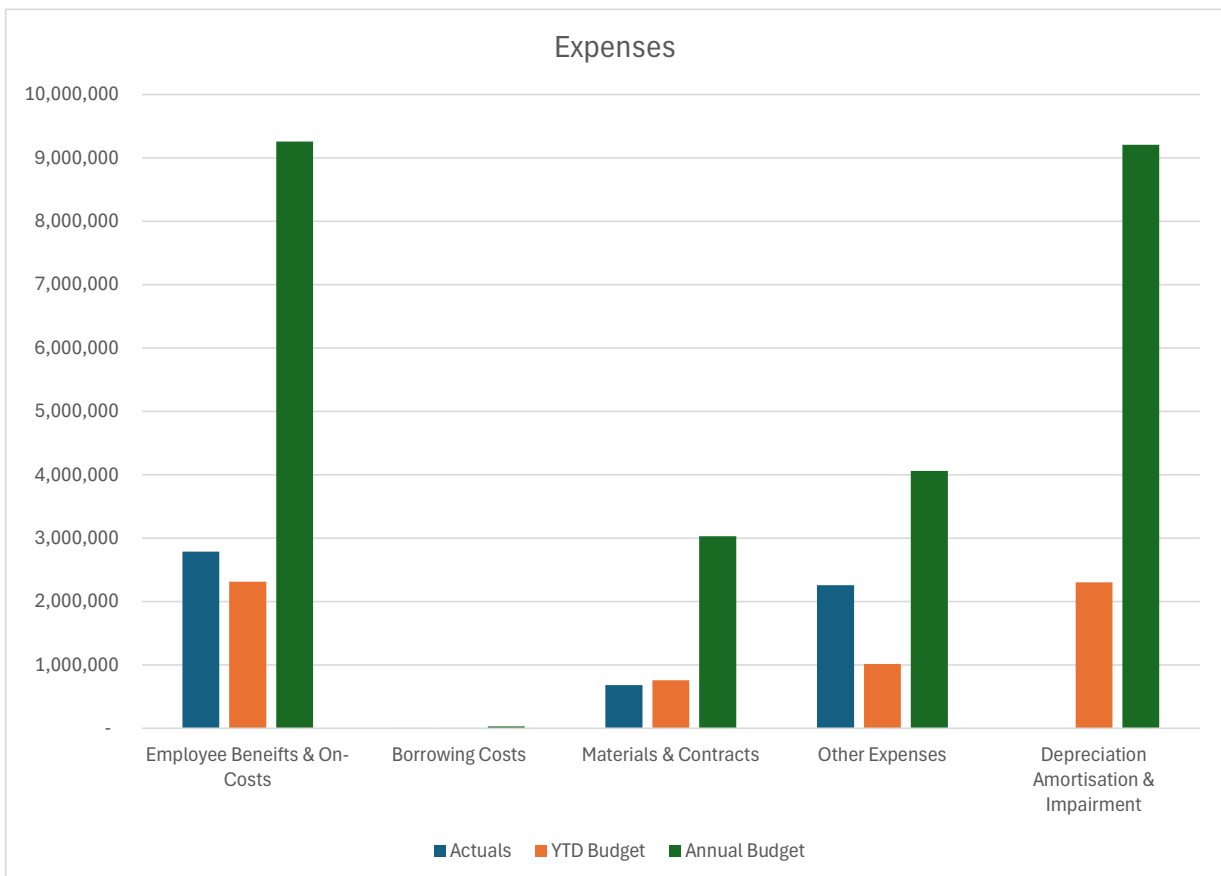
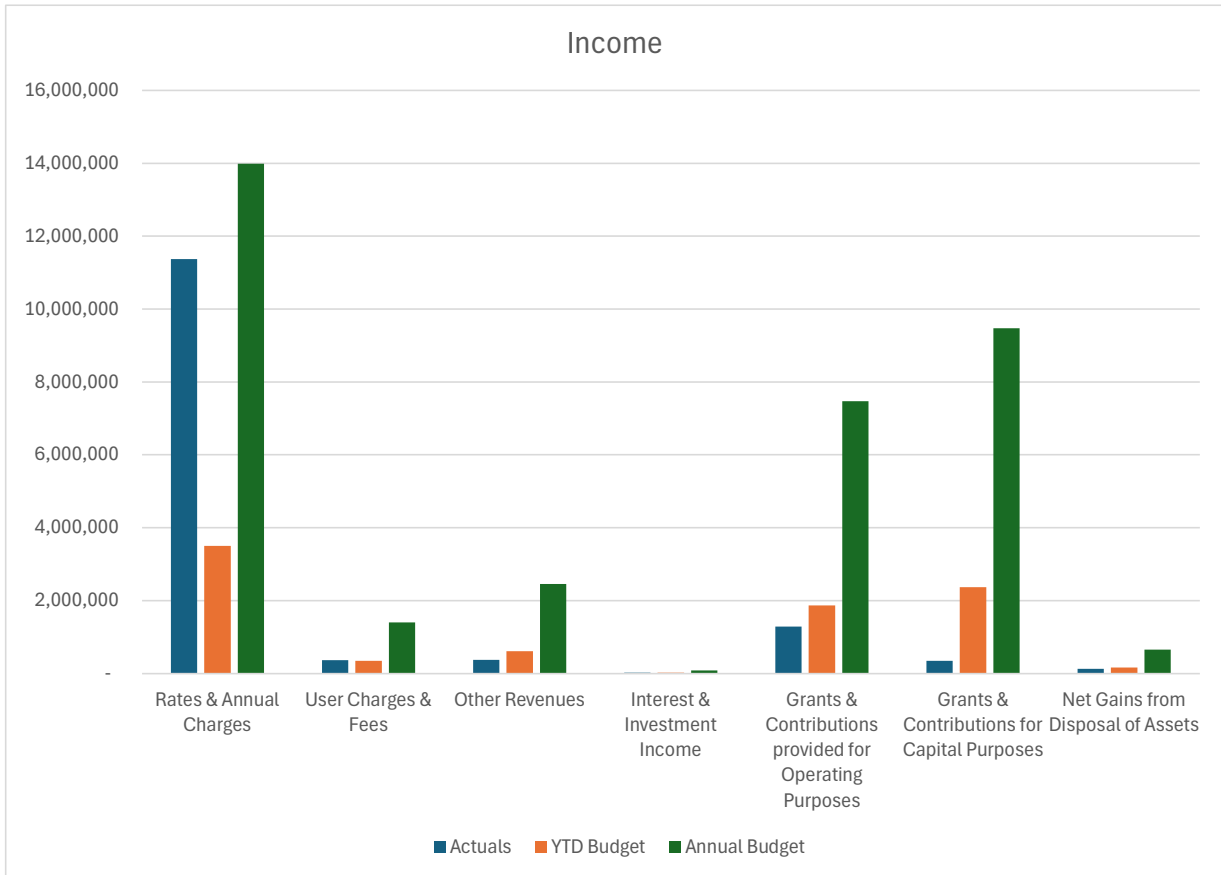
Financial Report

**For the period ended
30 September 2024**

Narromine Shire Council
Income Statement
for the financial year to date 30 September 2024

Resource Group	Actual YTD	Annual Budget	Variance \$	Variance %
Income				
Rates & Annual Charges	11,367,582	13,990,603	2,623,021	81%
User Charges & Fees	366,904	1,399,009	1,032,105	26%
Other Revenues	373,337	2,459,615	2,086,278	15%
Interest & Investment Income	26,497	86,590	60,093	31%
Grants & Contributions provided for Operating Purposes	1,290,044	7,473,290	6,183,246	17%
Grants & Contributions for Capital Purposes	345,607	9,475,127	9,129,520	4%
<i>Other Income</i>				
Net Gains from Disposal of Assets	124,915	656,416	531,501	19%
Income Total	13,894,886	35,540,650	21,645,764	39%
Expenditure				
Employee Benefits & On-Costs	2,786,747	9,258,757	6,472,010	30%
Borrowing Costs	7,558	29,046	21,488	26%
Materials & Contracts	684,822	3,032,088	2,347,266	23%
Other Expenses	2,260,809	4,061,390	1,800,581	56%
Depreciation Amortisation & Impairment	-	9,209,528	9,209,528	0%
Expenditure Total	5,739,936	25,590,809	19,850,873	22%
Total	8,154,950	9,949,841	1,794,891	82%
Net Operating Result Before Grants and Contributions Provided for Capital Purposes	7,809,343	474,714	(7,334,629)	1645%

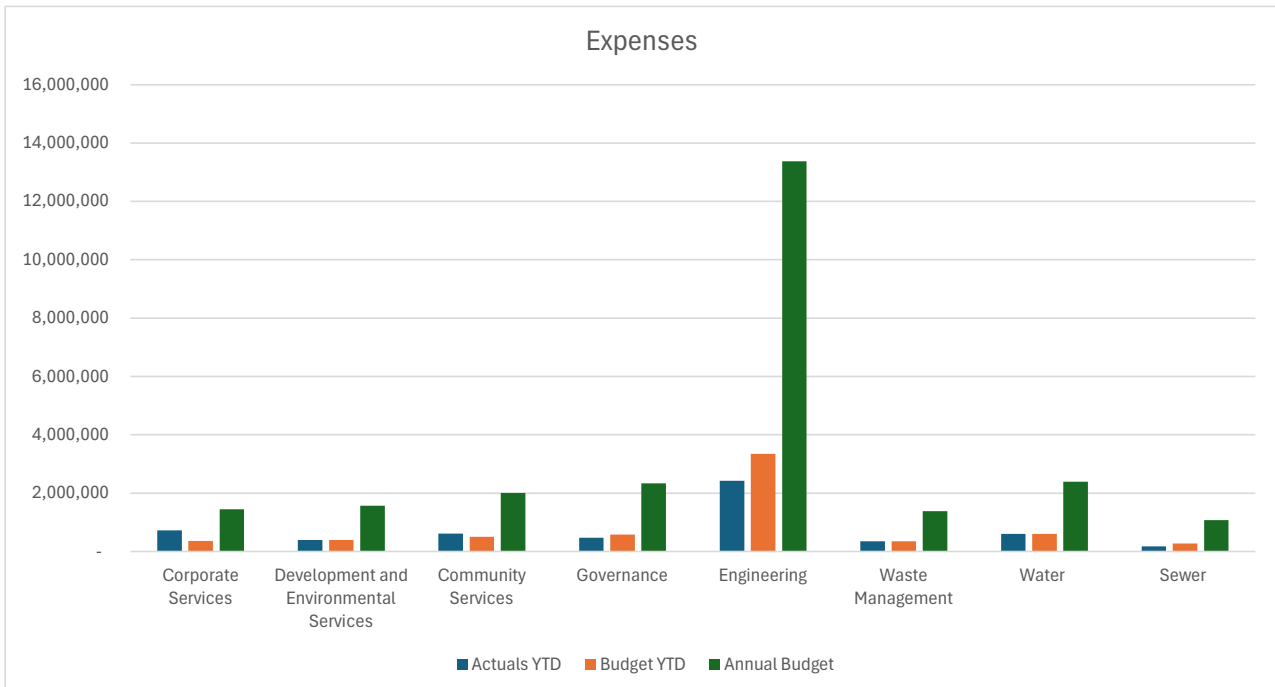
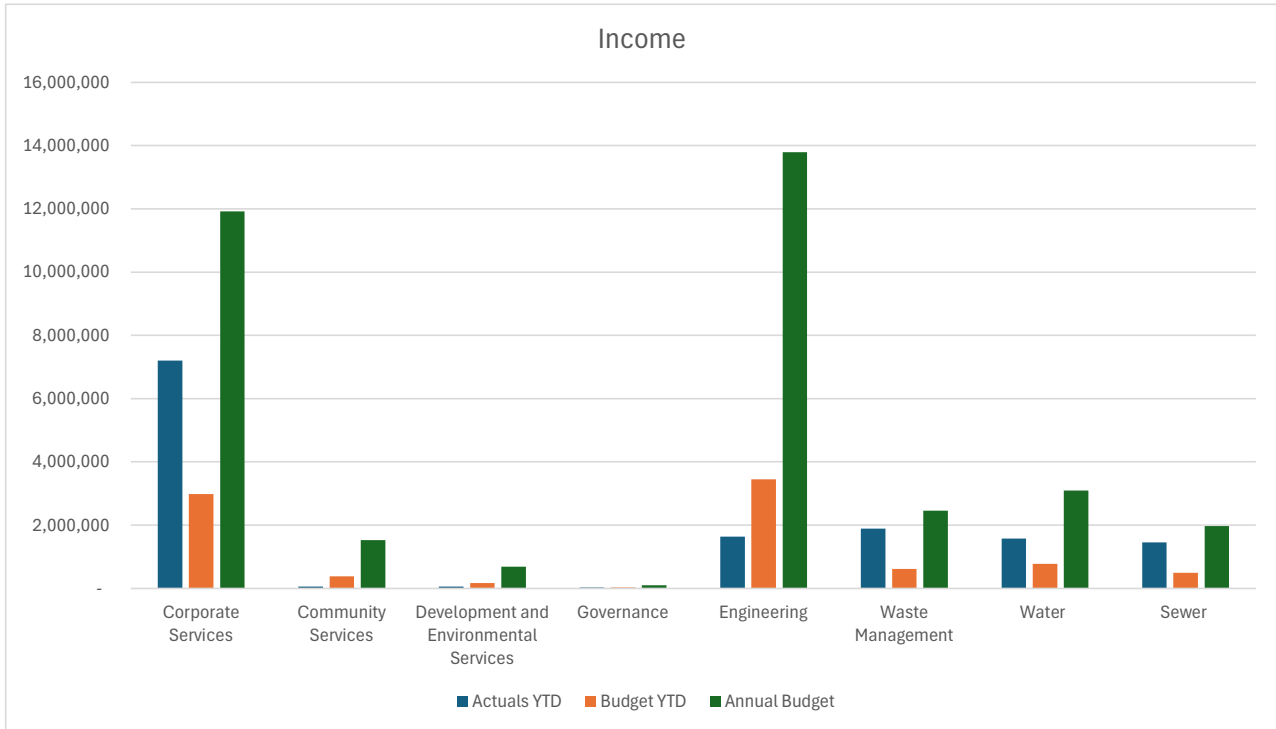
Narromine Shire Council
Income and Expenses Summary
for the financial year to date 30 September 2024



Narromine Shire Council
Income Statement by Department
for the financial year to date 30 September 2024

	Actual YTD	Annual Budget	Variance \$	Variance %
Income				
Corporate Services	7,200,137	11,917,377	4,717,240	60%
Community Services	58,777	1,521,614	1,462,837	4%
Development and Environmental Services	56,254	686,280	630,026	8%
Governance	29,514	98,250	68,736	30%
Engineering	1,637,986	13,790,543	12,152,557	12%
Waste Management	1,890,236	2,454,235	563,999	77%
Water	1,570,868	3,097,030	1,526,162	51%
Sewer	1,451,114	1,975,321	524,207	73%
Income Total	13,894,886	35,540,650	21,645,764	39%
Expenditure				
Corporate Services	720,744	1,446,747	726,003	50%
Development and Environmental Services	395,240	1,570,733	1,175,493	25%
Community Services	609,064	2,005,658	1,396,594	30%
Governance	469,335	2,339,644	1,870,309	20%
Engineering	2,425,762	13,375,369	10,949,607	18%
Waste Management	345,509	1,384,583	1,039,074	25%
Water	597,682	2,389,085	1,791,403	25%
Sewer	176,600	1,078,990	902,390	16%
Expenditure Total	5,739,936	25,590,809	19,850,873	22%
Total	8,154,950	9,949,841	1,794,891	82%

Narromine Shire Council
Income Statement by Department
for the financial year to date 30 September 2024



Attachment No. 2

CAPITAL WORKS PROGRAM 2024/25						
Asset Class	Town	Project Description				Budget %
			Actuals	Annual Budget	Variance	
Corporate and Financial Services	Shire	Capital Contingency Fund	-	200,000	200,000	0%
Total Corporate and Financial Services			-	200,000	200,000	0%
Buildings	Narromine	Council Chamber - Rear Shed Flooring	-	20,000.00	20,000	0%
Buildings	Shire	Mungery Hall Upgrade (CAP 023)	-	278,964	278,964	0%
Buildings	Narromine	Customer and Payment Centre - Awning (Roof Patio)	265	18,000	17,735	1%
Buildings	Narromine	Depot Upgrade - Improved Storage, Automated Gates, Awning, Generator, Switchboard	-	80,000	80,000	0%
Buildings	Trangie	Library Extension - Local Roads and Community Infrastructure Program Phase 4	3,080	220,000	216,920	1%
Buildings	Narromine	Library Upgrade - Local Roads and Community Infrastructure Program Phase 4	5,596	180,000	174,404	3%
Total Buildings			8,941	796,964	788,023	6%
Cemeteries	Narromine	Narromine Cemetery (Dappo Road) Toilet Block	-	11,746	11,746	0%
Cemeteries	Narromine	Baby Graves Upgrade	11,442	25,000	13,558	46%
Cemeteries	Narromine	Headstone Slabs	-	6,000	6,000	0%
Cemeteries	Trangie	Landscape and Upgrades	-	15,000	15,000	0%
Total Cemeteries			11,442	57,746	46,304	46%
IT Services	Narromine	Civica eServices	-	20,000	20,000	0%
IT Services	Narromine	Optic Fibre Cable Network - Stage 3	-	35,000	35,000	0%
IT Services	Narromine	Virtual Hardware Server Replacement - Main Site and Disaster Recovery Site	-	125,000	125,000	0%
IT Services	Narromine	Records System Upgrade to CM10	-	15,000	15,000	0%
IT Services	Narromine	UPS (Battery Back-up) Replacements	-	25,000	25,000	0%
IT Services	Narromine	Street Watch CCTV Server Upgrade	-	17,000	17,000	0%
Total IT Services			-	237,000	237,000	0%
Real Estate Development	Trangie	Subdivision & Development of Derribong St Trangie Land	24,945	239,057	214,112	10%
Real Estate Development	Narromine	Industrial Estate Land Development - Business Planning Freight Exchange	4,290	412,173	407,883	1%
Real Estate Development	Narromine	Residential Land Development - 36 Jones Circuit	1,177,342	1,300,000	122,658	91%
Total Real Estate Development			1,206,577	1,951,230	744,653	102%
Recreation Facilities	Narromine	Fowler Engine Restoration	-	5,000	5,000	0%
Recreation Facilities	Narromine	Pool Upgrade Works - Fencing, Benches & Seating, Entrance Landscaping	36,845	88,161	51,316	42%
Recreation Facilities	Trangie	Dandaloo Street - Public Toilets Screening (Section 7.12 Contributions)	-	5,000	5,000	0%
Recreation Facilities	Narromine	Dundas Park - Playground Upgrades	-	13,659	13,659	0%
Recreation Facilities	Trangie	Argonauts Park - Park and Area Upgrades	-	21,855	21,855	0%
Total Recreation Facilities			36,845	133,675	96,830	42%
Saleyards	Narromine	Saleyards Redevelopment - Planning, Design and Consultation	-	50,000	50,000	0%
Total Saleyards			-	50,000	50,000	0%
Roads	Narromine	Rural Roads - Tomingley and Gainsborough Road Intersection Upgrade (Block Grant)	18,065	250,000	231,935	7%
Roads	Shire	Rural Roads - Resources For Regions - Round 9 - R4R9 - Road Resheeting & Sealing Across The Shire	6,165	982,197	976,032	1%
Roads	Narromine	2023-24 FAGS - Narromine Footholds - Cycleways - Pedestrian Facility (Budget Only)	-	87,926	87,926	0%
Roads	Trangie	2023-24 FAGS - Trangie Footholds - Cycleways - Pedestrian Facility (Budget Only)	-	43,963	43,963	0%
Roads	Tomingley	2023-24 FAGS - Tomingley Footholds - Cycleways - Pedestrian Facility (Budget Only)	-	14,654	14,654	0%
Roads	Narromine	2023-24 FAGS - Derribong Street - New Footpath Construction	3,850	289,425	285,575	1%
Roads	Shire	2023-24 FAGS - Rural Roads Gravel Resheet Program (Budget Only)	-	360,500	360,500	0%
Roads	Shire	Rural Roads - Rural Culvert Replacement Program	1,036	116,699	115,663	1%
Roads	Narromine	Tullamore Road (McGrane Way) Improvements - Reconstruction, Widening and Resealing 2km of Road (LRCP Phase 4)	377,061	524,729	147,668	72%
Roads	Narromine	Upgrade of Bus Stops (Country Passenger Transport Infrastructure Funding)	5,646	15,000	9,354	38%
Roads	Shire	Betterment Improvement Program- Tomingley	377	490,326	489,949	0%
Roads	Shire	Betterment Improvement Funding - Momo Road	-	184,800	184,800	0%
Roads	Shire	Betterment Improvement Funding - Lincoln Lane	2,852	335,382	332,530	1%
Roads	Shire	Betterment Improvement Funding - Jobs Road	-	2,822	2,822	0%
Roads	Shire	Betterment Improvement Funding - Herring's Lane	-	132,199	132,199	0%
Roads	Shire	Betterment Improvement Funding - Hamilton's Road	20,304	231,441	211,137	9%
Roads	Shire	Betterment Improvement Funding - Fairview Road	-	365,257	365,257	0%
Roads	Shire	Betterment Improvement Funding - Habernorth Road	-	9,408	9,408	0%
Roads	Shire	Betterment Improvement Funding - Frecklingtons Road	34,162	249,026	214,864	14%
Roads	Shire	Betterment Improvement Funding - Farrendale Road	-	73,382	73,382	0%
Roads	Shire	Betterment Improvement Funding - Euromedah Road	-	24,460	24,460	0%
Roads	Shire	Betterment Improvement Funding - Eureka Road	-	22,848	22,848	0%
Roads	Shire	Gainsborough Road - Tomingley Intersection Widening and Land Acquisition	-	40,000	40,000	0%
Roads	Trangie	FAGS 2024-25 Main Street Kerb Upgrade	-	30,000	30,000	0%
Roads	Shire	FAGS 2024-25 Roads Reseal, Resheeting and Upgrades	-	1,000,000	1,000,000	0%
Roads	Shire	Roads Reseal, Resheeting and Upgrades (Regional and Local Roads Repair Program Funding)	279,324	2,000,000	1,720,676	14%
Roads	Shire	FAGS 2024-25 Guard Rails Replacement and Upgrades	-	200,000	200,000	0%
Roads	Narromine	Kerb and Gutter Upgrades	-	77,250	77,250	0%
Roads	Trangie	Kerb and Gutter Upgrades	-	51,500	51,500	0%
Total Roads			748,842	8,205,194	7,456,352	157%
Sewer	Trangie	Sewer Treatment Plant Capital Upgrade - Trangie	-	247,774	247,774	0%
Sewer	Trangie	New Switch Boards - 4 Stations	68,340	240,000	171,660	28%
Sewer	Trangie	Upgrade of SPS 4	-	60,000	60,000	0%
Sewer	Shire	Minor Capital Works	-	24,487	24,487	0%
Sewer	Shire	Telemetry Upgrade High End Servers, Drives and Software	6,698	20,000	13,302	33%
Total Sewer			75,038	592,261	517,223	62%
Stormwater	Narromine	Drainage - Meringo Street Narromine	-	40,836	40,836	0%
Stormwater	Trangie	Trangie Lined and Unlined Open Channel Drain - Capital Program	-	150,000	150,000	0%
Stormwater	Tomingley	Lined & Outlined Open Channel Drain - Capital Program	-	10,000	10,000	0%
Stormwater	Narromine	Resources For Regions - Round 9 - R4R9 - Narromine Northern Catchment Storm Water Project - Stage 1	10,718	1,923,713	1,912,995	1%
Total Stormwater			10,718	2,124,549	2,113,831	1%
Waste Management	Narromine	Narromine Transfer Station Design	-	-	-	0%
Waste Management	Trangie	Trangie Transfer Station Design	-	25,000	25,000	0%
Waste Management	Narromine	Irrigation - Waste Facilities	-	36,850	36,850	0%
Waste Management	Narromine	2 X Fire fighting tanks including pumps and sprays - Waste Facilities	-	32,862	32,862	0%
Waste Management	Narromine	Security upgrades extra cameras - Waste Facilities	4,555	22,830	18,275	20%
Waste Management	Narromine	Security Fencing	-	50,000	50,000	0%
Waste Management	Narromine	CCTV	-	80,000	80,000	0%
Waste Management	Narromine	New Meals Room Facilities	-	60,000	60,000	0%
Waste Management	Tomingley	Waste Depot Improvements	-	50,000	50,000	0%
Total Waste Management			4,555	357,542	352,987	20%
Water Supply	Narromine	Resources For Regions Round 9 - R4R9 - Narromine Northern Zone Water Pressure Booster System	34,425	200,000	165,575	17%

Attachment No. 2

CAPITAL WORKS PROGRAM 2024/25						
Asset Class	Town	Project Description				
			Actuals	Annual Budget	Variance	Budget %
Water Supply	Narromine	Concept and Detailed Design WTP	-	300,000	300,000	0%
Water Supply	Shire	Network Mains Replacement	2,431	202,155	199,724	1%
Water Supply	Trangie	Harris Street Main Replacement and Relocation of Treated Water Standpipe	-	67,980	67,980	0%
Water Supply	Shire	Water Quality Online Monitoring Systems	9,581	27,825	18,244	34%
Water Supply	Tomingley	Water Tank (Alkane Fund)	122,705	100,000	- 22,705	123%
Water Supply	Tomingley	Installation of Generator at Tomingley Water Treatment Plant (Alkane Fund)	10,469	15,000	4,531	70%
Water Supply	Tomingley	Installation of Smart Meter Receiver (Alkane Fund)	-	15,000	15,000	0%
Water Supply	Tomingley	Installation of Satellite Internet Connection (Alkane Fund)	-	12,000	12,000	0%
Total Water Supply			179,611	939,960	760,349	245%
Plant and Equipment	Narromine	New and Replacement - Plant and Vehicles 24/25	153,087	3,270,013	3,116,926	5%
Total Plant and Equipment			153,087	3,270,013	3,116,926	5%
GRAND TOTAL			2,435,656	18,866,134	16,430,478	13%

Narromine Shire Council - Revenue and Expenditure Budget

Master Account	Actuals YTD 2025	Budget	Variance \$	Budget %
Income - Operating				
Community Services				
02400 - Saleyards	(291)	-	291	0%
02410 - Health Services	(28,606)	(116,889)	(88,283)	24%
02460 - Community Service	(435)	-	435	0%
02470 - Libraries	-	(86,549)	(86,549)	0%
02480 - Youth Services	-	(28,000)	(28,000)	0%
02600 - Tourism Operations	(1,154)	(4,846)	(3,692)	24%
02640 - Hub-N-Spoke	(28,502)	(11,256)	17,246	253%
02700 - Real Estate Development	-	(182,937)	(182,937)	0%
Community Services Total	(58,989)	(430,477)	(371,488)	14%
Corporate Services				
01100 - Corporate Services Mgmt	-	(473,479)	(473,479)	0%
01110 - Financial Services	(473,715)	(4,594,034)	(4,120,319)	10%
01130 - IT Services	(1,838)	8,120	9,958	-23%
01150 - Human Resources Mgmt	-	(25,000)	(25,000)	0%
01180 - Workers Compensation Claims Mgmt	(22,306)	(53,330)	(31,024)	42%
02240 - Corporate Administration Buildings	(1,985)	6,826	8,811	-29%
02990 - General Purpose Revenue	(6,700,293)	(6,786,480)	(86,187)	99%
Corporate Services Total	(7,200,137)	(11,917,377)	(4,717,240)	60%
Development and Environmental Services				
01210 - Noxious Weeds Operations	-	(74,435)	(74,435)	0%
02800 - Environment	(455)	-	455	0%
02810 - Animal & Pest Control	(6,909)	(17,710)	(10,801)	39%
02830 - Building Control Services	(47,487)	(457,348)	(409,861)	10%
02831 - Building Control Services - Swim Pool Compliance	(212)	(2,898)	(2,686)	7%
02840 - Health Administration & Inspection	(1,151)	(6,999)	(5,848)	16%
02850 - Rural Fire Service Administration	(40)	(536)	(496)	7%
02880 - Rural Fire Service Mtce	-	(126,354)	(126,354)	0%
Development and Environmental Services Total	(56,254)	(686,280)	(630,026)	8%
Engineering				
01200 - Engineering Mgmt	(150,357)	(89,790)	60,567	167%
01220 - Parks & Reserves	-	(100)	(100)	0%
01240 - Sports Grounds	-	(1,876)	(1,876)	0%
01290 - Mining	(82,880)	(168,000)	(85,120)	49%
01320 - Urban Streets	(5,665)	-	5,665	0%
01340 - Rural Roads	(73,383)	(1,917,360)	(1,843,977)	4%
01360 - Regional Roads	(613,620)	(1,278,774)	(665,154)	48%
01370 - Street Lighting	-	(111,780)	(111,780)	0%
02100 - Stormwater Mgmt	(205,411)	(53,444)	151,967	384%
02190 - Aerodrome Operations	(40,017)	(101,339)	(61,322)	39%
02200 - Quarry Operations	-	(1,051,652)	(1,051,652)	0%
02210 - Cemetery Operations	(23,944)	(101,172)	(77,228)	24%
02220 - Plant Operations	(1,036,451)	(2,366,604)	(1,330,153)	44%
02230 - Private Works	(53,419)	(292,690)	(239,271)	18%
02260 - Buildings - Halls	-	(335)	(335)	0%
02500 - Sports Centre	(51,256)	(88,656)	(37,400)	58%
02750 - Swimming Pools	(3,482)	(41,003)	(37,521)	8%
03200 - Water Supply	(1,407,832)	(3,077,926)	(1,670,094)	46%
03201 - Water Supply - Lease Income	-	(19,104)	(19,104)	0%
03300 - Sewerage Services	(1,451,114)	(1,975,321)	(524,207)	73%
03400 - Commercial Waste Operations	(261,247)	(715,984)	(454,737)	36%
03410 - Domestic Waste Operations	(1,449,371)	(1,558,585)	(109,214)	93%
03420 - Waste Management	(179,618)	(179,666)	(48)	100%

Attachment No. 2

Engineering Total	(7,089,067)	(15,191,161)	(8,102,094)	47%
Governance				
01020 - Governance	(390)	(1,050)	(660)	37%
04110 - Alliance of Western Councils Operations	-	(65,000)	(65,000)	0%
04600 - NSRAC Operations	(17,478)	(28,519)	(11,041)	61%
04700 - TSRAC Operations	(11,427)	(3,681)	7,746	310%
04900 - Trangie Memorial Hall Operations	(218)	-	218	0%
Governance Total	(29,514)	(98,250)	(68,736)	30%
Income Total	(14,433,961)	(28,323,545)	(13,889,584)	51%
Expenditure				
Community Services				
02280 - Community Buildings	51,473	87,977	36,504	59%
02300 - Library Buildings	20,815	112,194	91,379	19%
02400 - Saleyards	35,475	67,056	31,581	53%
02410 - Health Services	29,492	203,624	174,132	14%
02460 - Community Service	27,882	59,313	31,431	47%
02470 - Libraries	132,745	446,311	313,566	30%
02480 - Youth Services	-	15,452	15,452	0%
02600 - Tourism Operations	89,159	351,292	262,133	25%
02640 - Hub-N-Spoke	373	1,768	1,395	21%
02650 - Economic Development	106,006	457,064	351,058	23%
02700 - Real Estate Development	115,856	203,607	87,751	57%
Community Services Total	609,276	2,005,658	1,396,382	30%
Corporate Services				
01100 - Corporate Services Mgmt	64,827	377,116	312,289	17%
01110 - Financial Services	45,290	(1,186,111)	(1,231,401)	-4%
01130 - IT Services	254,539	915,679	661,140	28%
01140 - Records Services	51,363	156,578	105,215	33%
01150 - Human Resources Mgmt	185,129	975,784	790,655	19%
01180 - Workers Compensation Claims Mgmt	27,956	50,594	22,638	55%
02240 - Corporate Administration Buildings	91,641	157,107	65,466	58%
Corporate Services Total	720,744	1,446,747	726,003	50%
Development and Environmental Services				
01210 - Noxious Weeds Operations	81,796	224,345	142,549	36%
02800 - Environment	1,432	3,930	2,498	36%
02810 - Animal & Pest Control	51,705	132,448	80,743	39%
02820 - Planning	93,339	290,576	197,237	32%
02830 - Building Control Services	3,448	16,765	13,317	21%
02840 - Health Administration & Inspection	33,301	105,471	72,170	32%
02850 - Rural Fire Service Administration	109,792	654,223	544,431	17%
02870 - State Emergency Service	5,969	16,633	10,664	36%
02880 - Rural Fire Service Mtce	14,459	126,342	111,883	11%
Development and Environmental Services Total	395,240	1,570,733	1,175,493	25%
Engineering				
01190 - Depot - Store Operations	109,170	264,225	155,055	41%
01200 - Engineering Mgmt	522,635	1,655,607	1,132,972	32%
01220 - Parks & Reserves	351,962	1,725,186	1,373,224	20%
01240 - Sports Grounds	87,207	204,087	116,880	43%
01250 - Bridges - Local Rds	28,500	159,403	130,903	18%
01270 - Bridges - Regional Rds	-	66,477	66,477	0%
01290 - Mining	-	50,000	50,000	0%
01320 - Urban Streets	124,801	887,605	762,804	14%
01340 - Rural Roads	293,373	3,256,940	2,963,567	9%
01341 - Flood Damaged Roads ARGN	446,270	-	(446,270)	0%
01360 - Regional Roads	114,808	1,039,928	925,120	11%
01370 - Street Lighting	26,892	126,025	99,133	21%

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01380 - Road Structures	-	13,025	13,025	0%
02100 - Stormwater Mgmt	116,015	474,995	358,980	24%
02110 - Public Amenities	39,359	146,297	106,938	27%
02190 - Aerodrome Operations	141,808	865,078	723,270	16%
02200 - Quarry Operations	44,374	1,274,852	1,230,478	3%
02210 - Cemetery Operations	39,646	119,995	80,349	33%
02220 - Plant Operations	535,293	2,140,850	1,605,557	25%
02230 - Private Works	47,059	145,010	97,951	32%
02260 - Buildings - Halls	50,914	232,089	181,175	22%
02320 - Depot Buildings	80,264	67,363	(12,901)	119%
02500 - Sports Centre	54,629	119,772	65,143	46%
02750 - Swimming Pools	180,167	598,582	418,415	30%
03200 - Water Supply	597,682	2,389,085	1,791,403	25%
03300 - Sewerage Services	176,600	1,078,990	902,390	16%
03400 - Commercial Waste Operations	42,279	190,636	148,357	22%
03410 - Domestic Waste Operations	251,448	1,111,631	860,183	23%
03420 - Waste Management	51,781	82,316	30,535	63%
Engineering Total	4,554,937	20,486,049	15,931,112	22%
Governance				
01000 - Executive Services	342,857	1,455,334	1,112,477	24%
01010 - Elected Members Operations	46,893	273,712	226,819	17%
01020 - Governance	59,501	539,532	480,031	11%
04110 - Alliance of Western Councils Operations	1,535	37,366	35,831	4%
04600 - NSRAC Operations	15,694	20,388	4,694	77%
04700 - TSRAC Operations	2,855	13,312	10,457	21%
Governance Total	469,335	2,339,644	1,870,309	20%
Expenditure Total	6,749,532	27,848,831	21,099,299	24%
Total	(7,684,429)	(474,714)	7,209,715	1619%
Income - Capital				
Community Services				
02700 - Real Estate Development	-	(412,173)	(412,173)	0%
02300 - Library Buildings	-	(400,000)	(400,000)	0%
02280 - Community Buildings	-	(278,964)	(278,964)	0%
Community Services Total	-	(1,091,137)	(1,091,137)	0%
Engineering				
01340 - Rural Roads	(12,470)	(3,103,548)	(3,091,078)	0%
01360 - Regional Roads	-	(2,916,729)	(2,916,729)	0%
02100 - Stormwater Mgmt	-	(1,923,713)	(1,923,713)	0%
03200 - Water Supply	(163,036)	(425,000)	(261,964)	38%
01320 - Urban Streets	-	(15,000)	(15,000)	0%
02190 - Aerodrome Operations	(170,100)	-	170,100	100%
02220 - Plant Operations	(124,914)	-	124,914	100%
Engineering Total	(470,520)	(8,383,990)	(7,913,470)	6%
Income Total	(470,520)	(9,475,127)	(9,004,607)	5%
Total	(8,154,949)	(9,949,841)	(1,794,891)	82%